



# Handelsbanken Nordic Mid/Small Cap Seminar

## June 5, 2019

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YIT

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*All 2018 figures are pro forma, please see slide 29 for additional information. Figures in brackets refer to comparison period unless otherwise stated.*



# 1

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## YIT in a nutshell



# YIT in brief

**February 1, 2018**

YIT and Lemminkäinen merged

**10,000**

employees

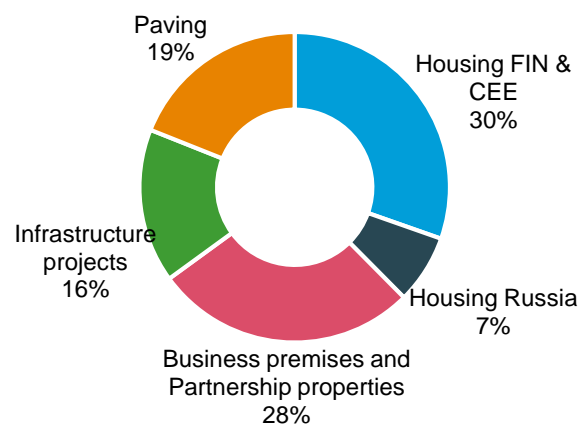
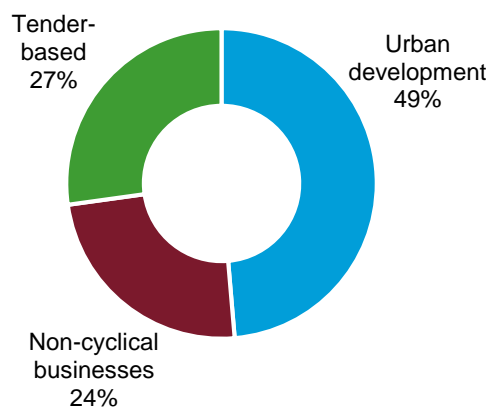
**3.8 billion**

EUR, pro forma revenue for 2018






**11**

operating countries

## ILLUSTRATIVE REVENUE PER BUSINESS AND SEGMENT IN 2018\*, %



## Geographic revenue split, 2018

-  Paving
-  Infrastructure projects
-  Business premises
-  Partnership properties
-  Housing

**SCANDINAVIA**  
9% of total revenue  
Nº of personnel: 757



**FINLAND**  
70% of total revenue  
Nº of personnel: 5,034



**RUSSIA**  
9% of total revenue  
Nº of personnel: 1,740



**CEE COUNTRIES**  
4% of total revenue  
Nº of personnel: 290



**BALTIC COUNTRIES**  
8% of total revenue  
Nº of personnel: 1,249



# We offer the whole package



## HOUSING FINLAND AND CEE

Revenue: 1.2 bn€  
Adjusted operating profit: 103 M€

Development and construction of apartments and entire living areas, living services, for consumers and investors

Mainly self-developed but also contracting



## HOUSING RUSSIA

Revenue: 300 M€  
Adjusted operating profit: -33 M€

Development and construction of apartments and entire living areas, living services, for consumers and investors

Mainly self-developed but also contracting



## BUSINESS PREMISES

Revenue: 1 bn€  
Adjusted operating profit: 68 M€

Tailored office, retail, logistics, production, health and care premises, renovation services

Self-developed and contracting



## INFRA-STRUCTURE PROJECTS

Revenue: 600 M€  
Adjusted operating profit: -8 M€

Transportation infrastructure, industrial construction, water supply and power plants, excavation and reinforcement works

Contracting



## PAVING

Revenue: 700 M€  
Adjusted operating profit: 3 M€

Paving, production of mineral aggregates, stabilisation, crushing, water-proofing, road maintenance

Contracting



## PARTNERSHIP PROPERTIES

Equity investments/ commitments: 164 M€  
Adjusted operating profit: 27 M€

Financing and partial ownership of projects together with partners

Ownership of project in:  
Business premises, Housing Finland and CEE, Infrastructure projects

# Reasons to invest - Good outlook for 2019

1

## Strong order backlog ~EUR 4.6 billion

- Diverse portfolio of businesses, over 60% of pro forma revenue in 2018 from non-housing segments

2

## Potential for result improvement

- Synergy impact expected to be 45-50M€ by the end of 2020
- Three underperforming segments in 2018 – actions taken starting to show improvement
- Recognition of the remaining 38.75% of Mall Of Tripla's revenue and EBIT (total value 600M€) as well as fair valuation, rental income and potential capital gains

3

## Wide plot portfolio (4 million sqm) and large project pipeline (EUR 4 billion)

4

## Strong market position in all main markets



# 2

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## YIT's strategy 2019–2021



# YIT Strategy 2019–2021 – Performance through cycles

## Profitable and financially stable YIT

### STRATEGIC PRIORITIES

#### URBAN DEVELOPMENT

Focus in self-developed, longer value chain and negotiation based projects

#### NON-CYCLICAL BUSINESSES

Annual EBIT EUR >100 million from non-cyclical businesses from 2019 on



### CORNERSTONES OF SUCCESS

#### TOP PERFORMANCE

- Synergies EUR 40–50 million
- Focus on productivity improvement

#### CAPITAL EFFICIENCY

- Leaner operating model in Russia
- Annual free cashflow EUR +150 million

#### SUCCESS WITH CUSTOMERS AND PARTNERS

- Improving customer experience and NPS
- Deeper partnerships, higher value, more speed

#### HAPPY PEOPLE

- Common culture, open and involving way to lead
- Most preferred employer in the field



# YIT Strategy 2019–2021 – Performance through cycles

Profitable and financially stable YIT

## STRATEGIC PRIORITIES

### URBAN DEVELOPMENT 2018

Revenue EUR 1,855 million  
Adjusted EBIT EUR 146 million

### NON-CYCLICAL BUSINESSES 2018

Revenue EUR 921 million  
Adjusted EBIT EUR 35 million

### TENDER-BASED CONTRACTING 2018

Revenue EUR 1,037 million  
Adjusted EBIT EUR -21 million



## CORNERSTONES OF SUCCESS

### TOP PERFORMANCE

EUR 19 million of realised synergies during 2018

### CAPITAL EFFICIENCY

Capital employed EUR 319 million in Russia on 12/2018 (397)

### SUCCESS WITH CUSTOMERS AND PARTNERS

52% Net Promoter Score in 2018

### HAPPY PEOPLE

Exit rate (own request) 3.8% in 2018

# Examples of urban development projects

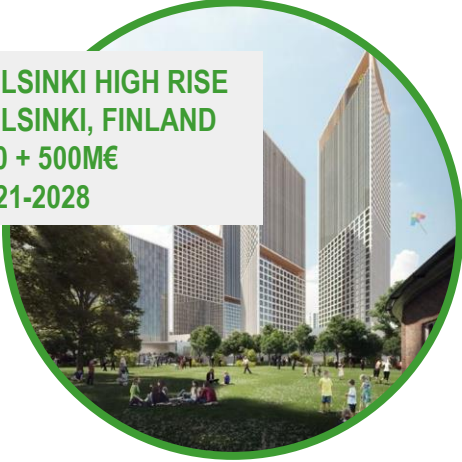
## ONGOING PROJECTS

TRIPLA  
HELSINKI, FINLAND  
1.4BNE  
2014-2020



## FUTURE PROJECTS

HELSINKI HIGH RISE  
HELSINKI, FINLAND  
500 + 500ME  
2021-2028



CAMPUS MARIA  
HELSINKI, FINLAND  
300ME  
2021-2024



## PLANNED PROJECTS

GARDEN HELSINKI  
HELSINKI, FINLAND



KEILANIEMENRANTA  
ESPOO, FINLAND  
800ME  
2018-2023



JOKERI LIGHT RAIL  
HELSINKI, FINLAND  
300ME  
2019-2022



JOKERIKORTELI  
HELSINKI, FINLAND

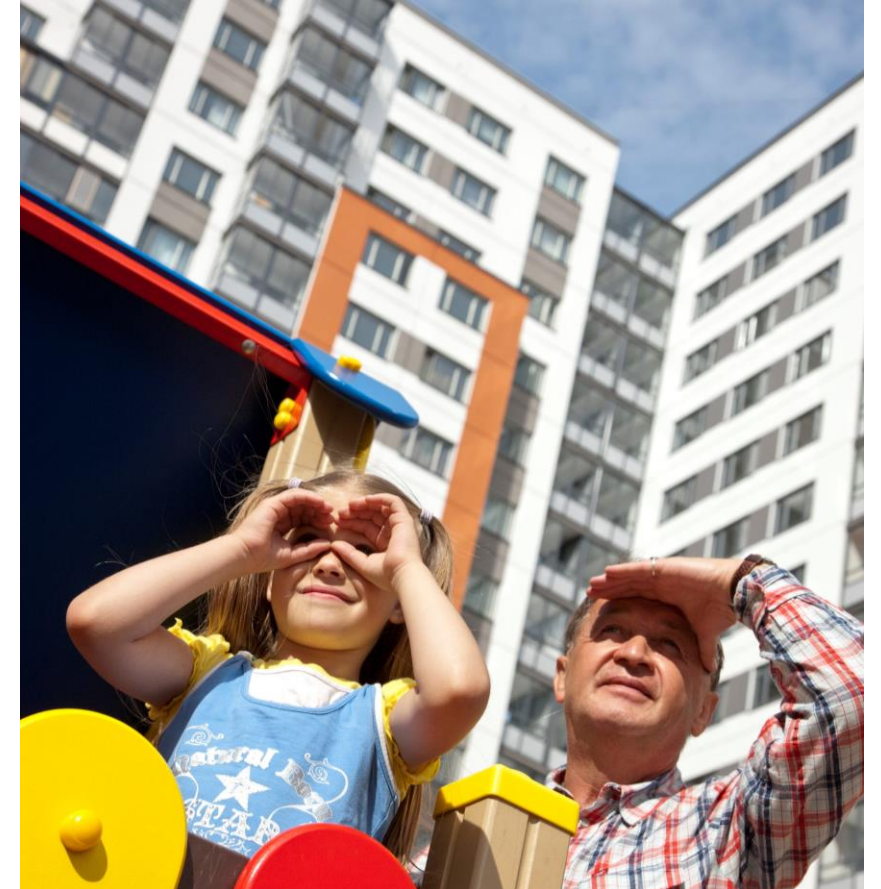


ISTROPOLIS AREA  
DEVELOPMENT  
BRATISLAVA,  
SLOVAKIA



# Strategic financial targets 2019–2021

Financial target	Long-term target level
ROCE-%	>12%
Gearing	30–50%
Dividend per share	Growing annually



# 3

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## Group development in Q1/2019



# Q1 in brief

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**Paving's and  
Housing  
Russia's  
result  
improvements**

**+19.6**

EUR million  
combined adjusted operating  
profit improvement

**Synergies  
realised  
faster than  
estimated**

**25**

EUR million realised  
cumulative synergies by  
the end of Q1/2019

**Good cash  
flow  
considering  
seasonality**

**-3**

EUR million  
operating cash flow  
after investments  
(-153)

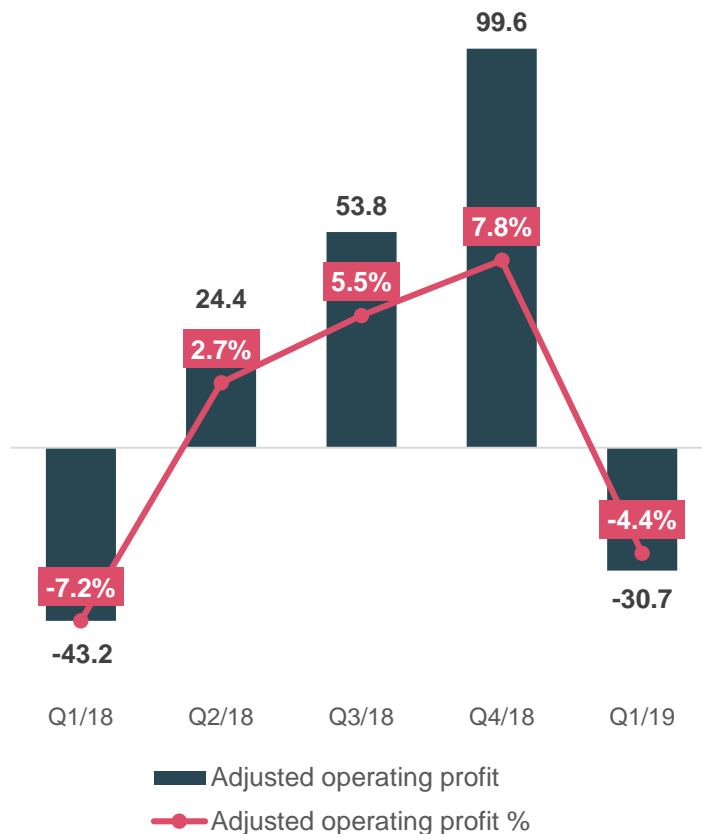
**Strong order  
backlog**

**4,556**

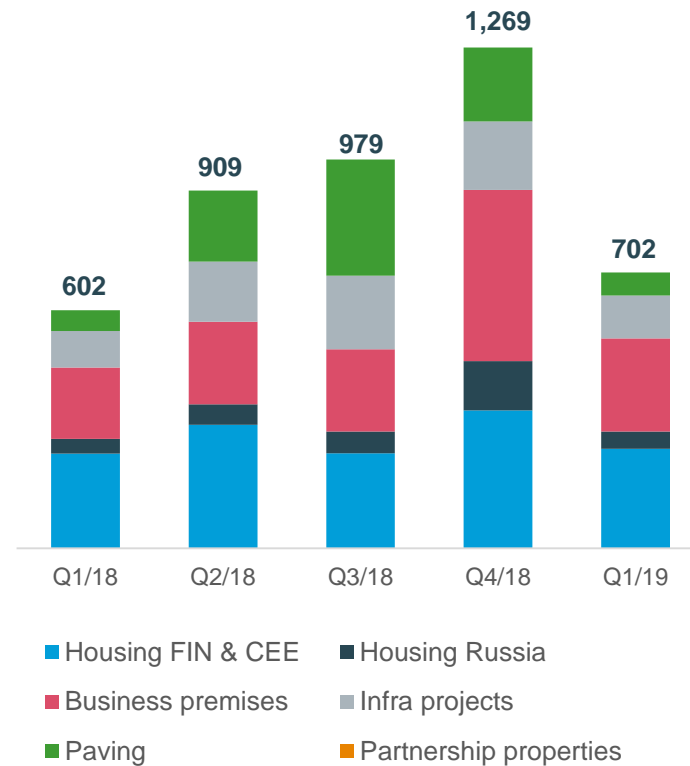
EUR million order  
backlog on 31 March  
(31 Dec 18: 4,434)

# Positive development in key figures

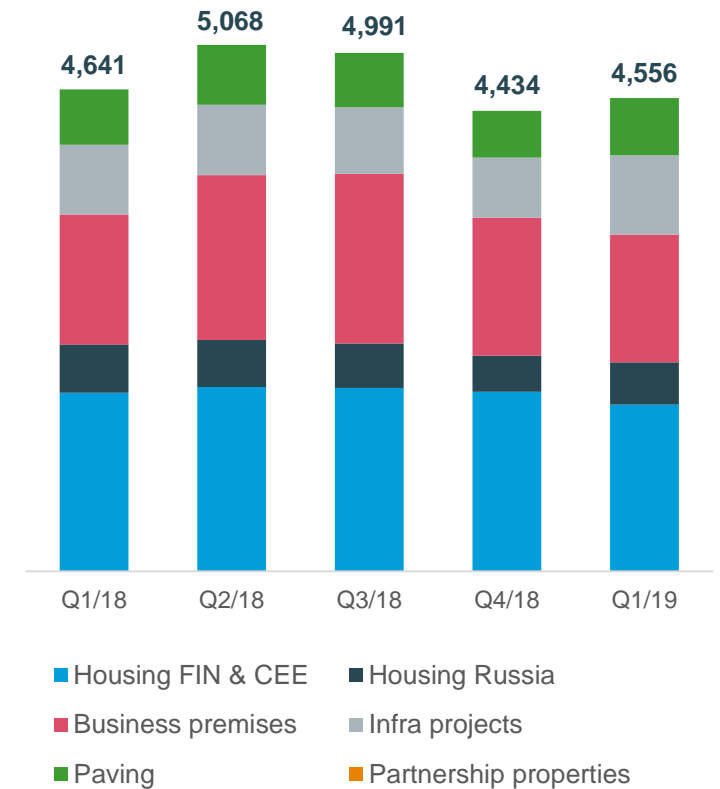
ADJUSTED OPERATING PROFIT, EUR million, %



REVENUE PER SEGMENT, EUR million

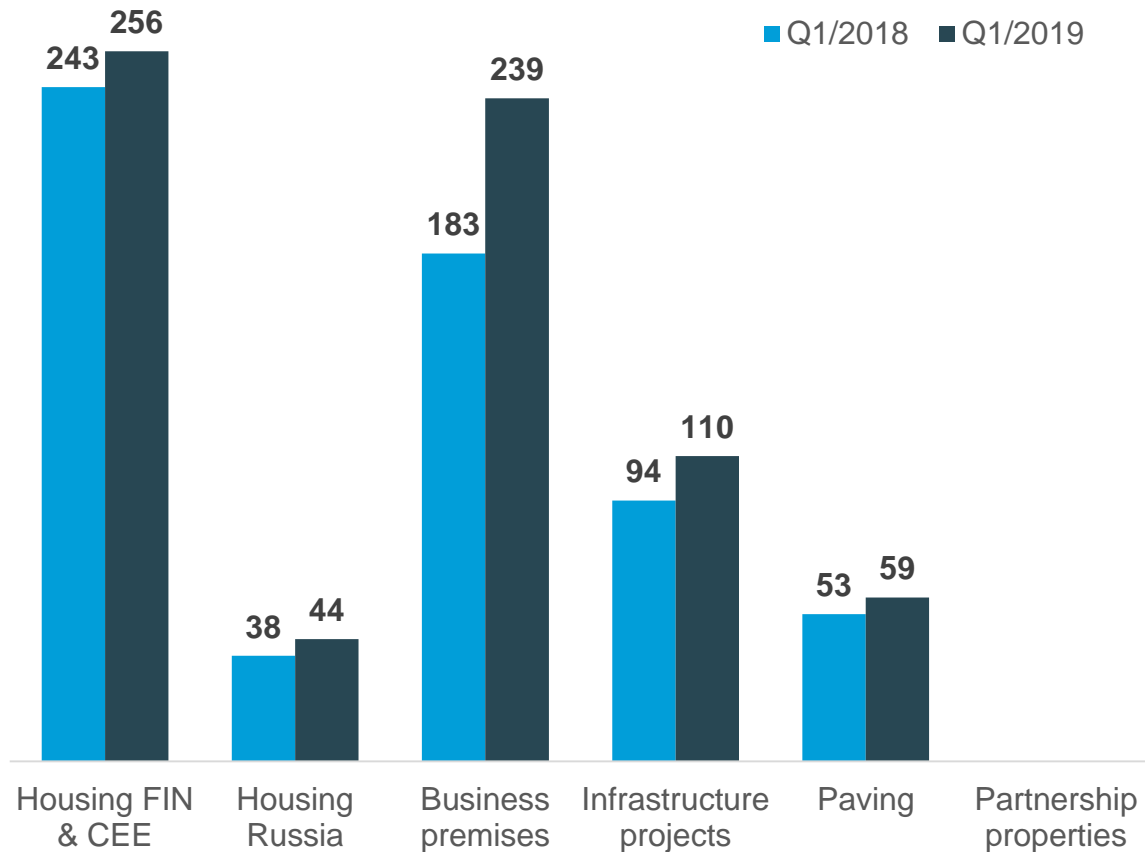


ORDER BACKLOG PER SEGMENT, EUR million

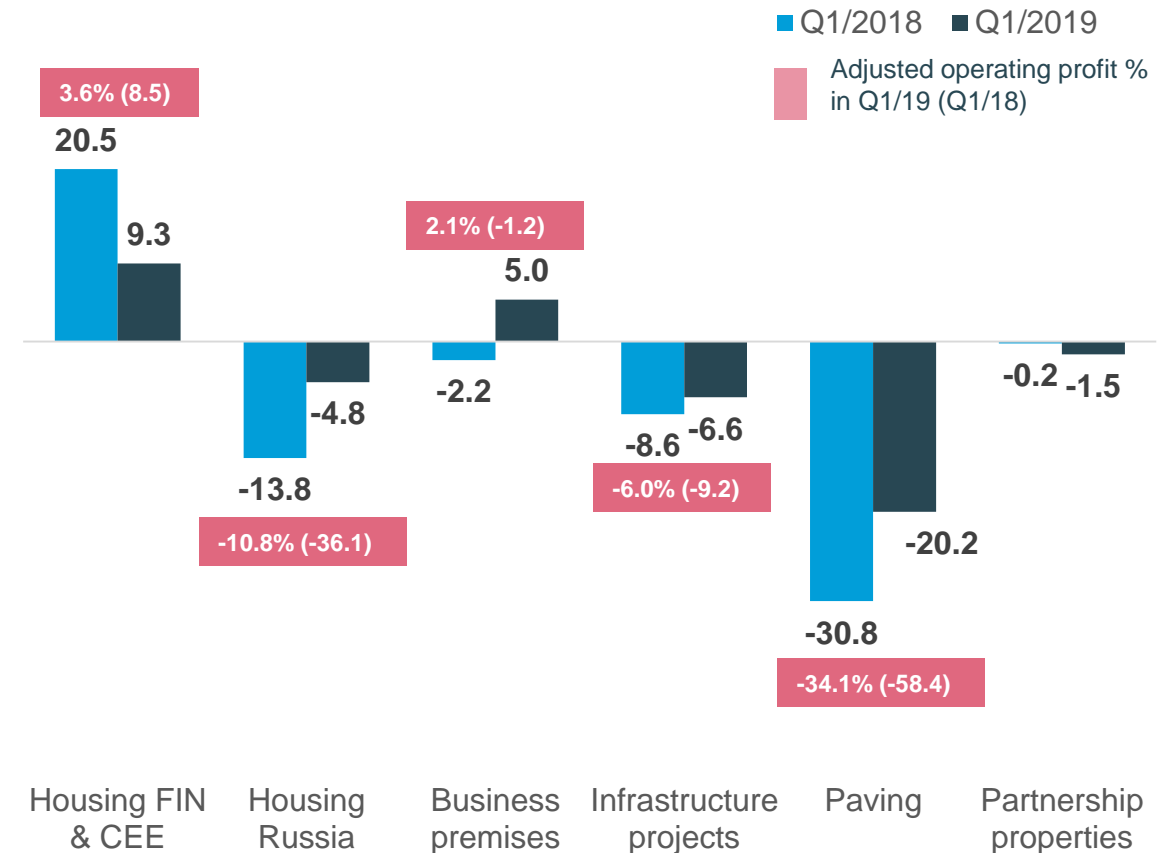


# Performance by segment in Q1

REVENUE PER SEGMENT, EUR million

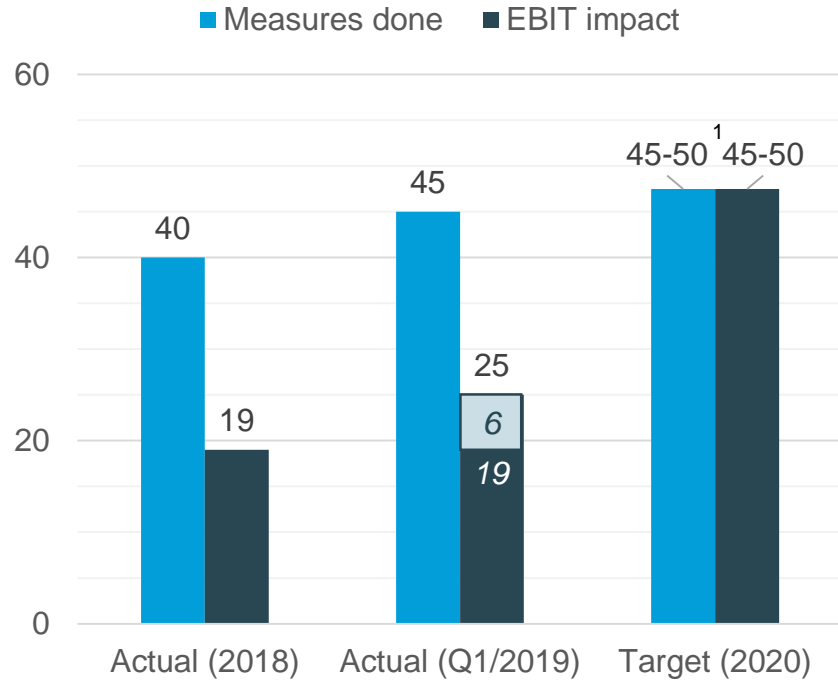


ADJUSTED OPERATING PROFIT PER SEGMENT, EUR million, %

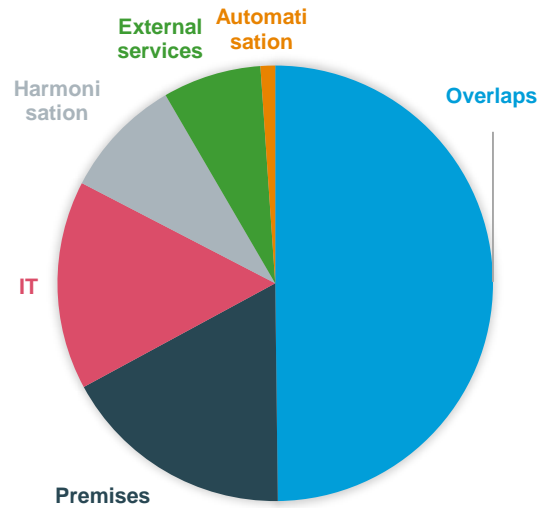


# Synergies and integration costs

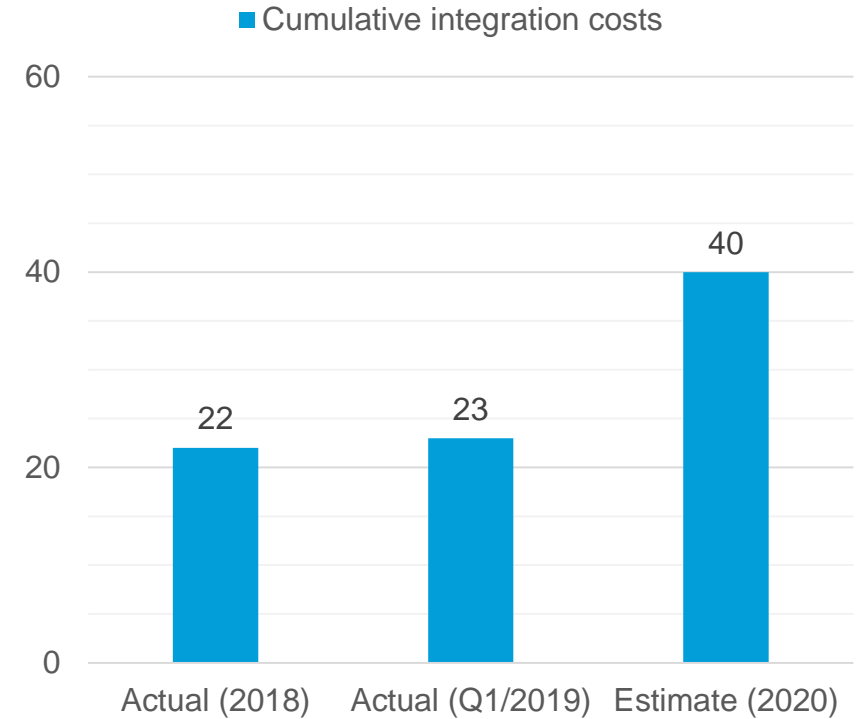
## CUMULATIVE SYNERGIES



## MAIN SOURCES OF SYNERGIES



## INTEGRATION COSTS<sup>2</sup>



**Additional synergy benefits expected from refinancing**

<sup>1</sup> According to the original target, full EBIT improvement potential per annum by the end of 2020, original target was set in June 2017. The target was raised in connection with Interim Report January–March 2018.

<sup>2</sup> Integration costs for 2017, EUR 4 million included in the cumulative figure



# 4

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## Financial position and key ratios



# Impact of the IFRS 16 adoption in 2019 for YIT

## ESTIMATED ANNUAL IMPACT ON INCOME STATEMENT

	IFRS 16 impact
Revenue	No material impact
EBITDA	+45 M€
Operating profit	+10 M€
Profit before tax	-7 M€
Profit for the period	-6 M€
EPS	EUR -0.03

The figures above describe the estimated annual impact and are based on current estimates that are subject to possible changes.

## IMPACT ON BALANCE SHEET ON 1 JAN 2019

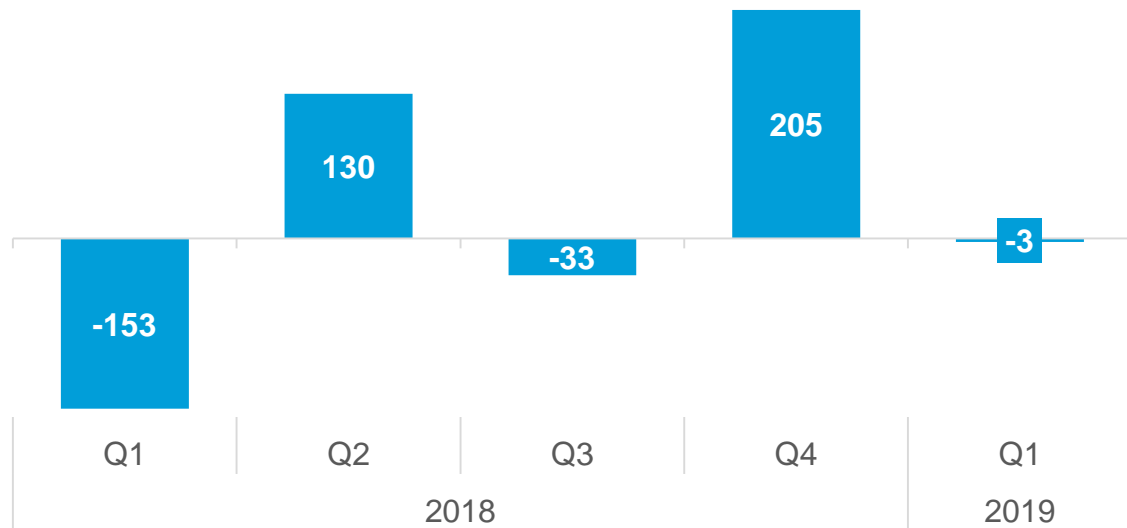
	IFRS 16 impact
<b>Assets</b>	<b>+306 M€</b>
Property plant and equipment	-19 M€
Leased property, plant and equipment	+138 M€
Leased inventories	+187 M€
<b>Liabilities</b>	<b>+306 M€</b>
Borrowings, non-current	-10 M€
Lease liabilities, non-current	+245 M€
Borrowings, current	-8 M€
Lease liabilities, current	+73 M€
Advances received	+14 M€
Provisions	-8 M€

The figures above describe the impact to the opening balance sheet on 1 Jan 2019.

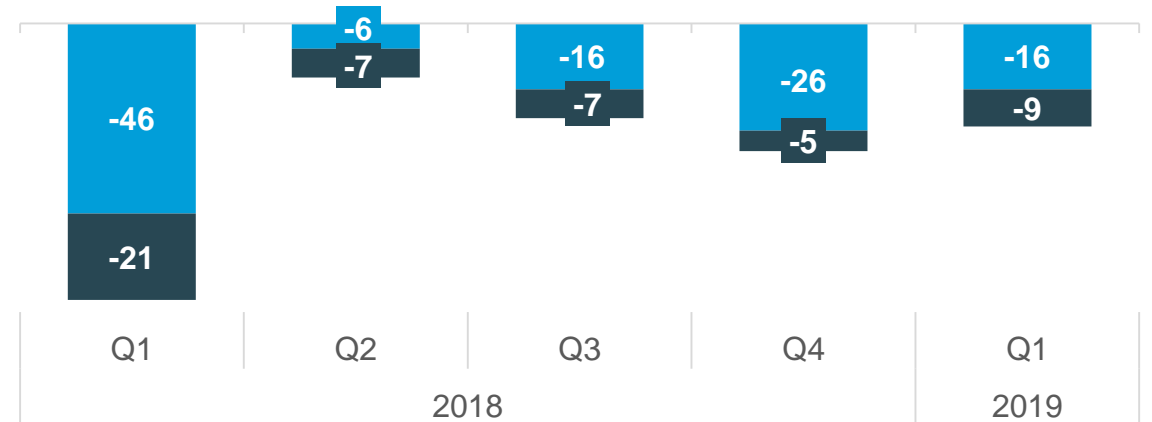
# Good operating cash flow considering seasonality

- Operating cash flow in Q1 after investments was EUR -3 million (-153) supported by Housing Finland and CEE

OPERATING CASH FLOW AFTER INVESTMENTS, EUR million



CASH FLOW OF PLOT INVESTMENTS AND INVESTMENTS TO ASSOCIATED COMPANIES AND JOINT VENTURES, EUR million



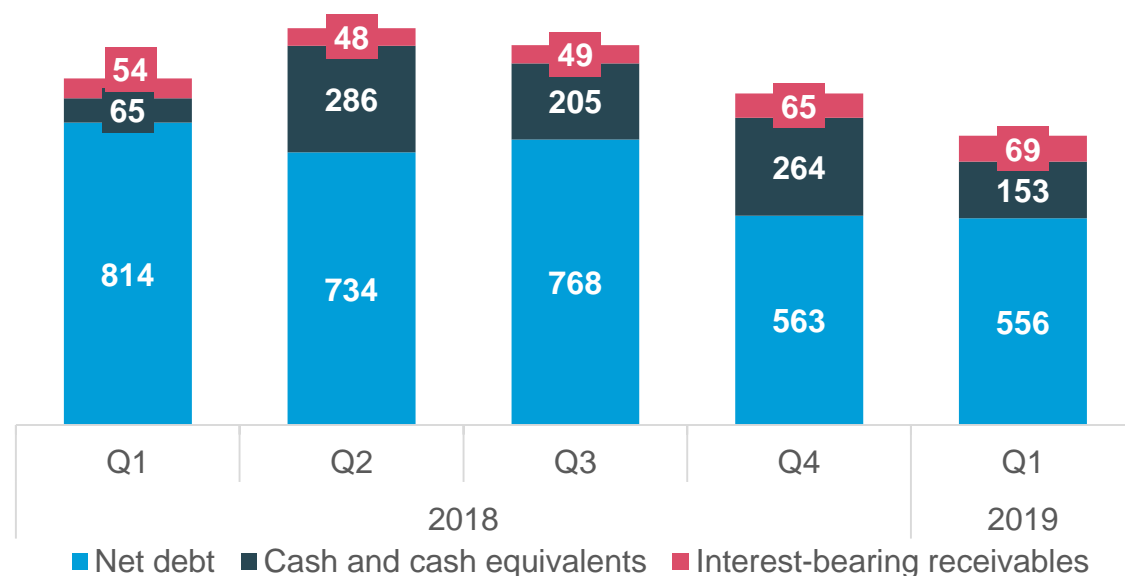
■ Cash flow from investments to associated companies and joint ventures  
 ■ Cash flow from plot investments

Figures are actual reported figures.

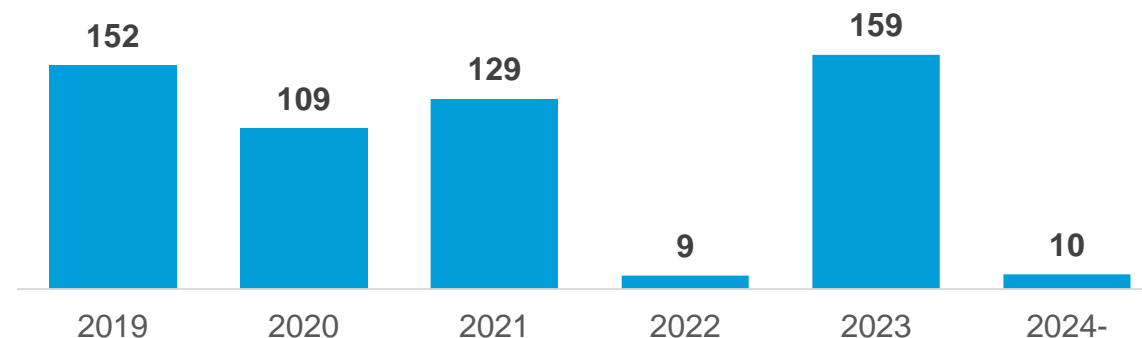
# Adjusted net debt stable compared to 12/2018

- In order to improve comparability between quarters, the company has excluded the IFRS 16 impact from the graphs below
- Adjusted net debt amounted to EUR 556 million

ADJUSTED NET INTEREST-BEARING DEBT<sup>1</sup>, EUR million



MATURITY STRUCTURE, NOMINAL AMOUNTS<sup>1</sup>, EUR million



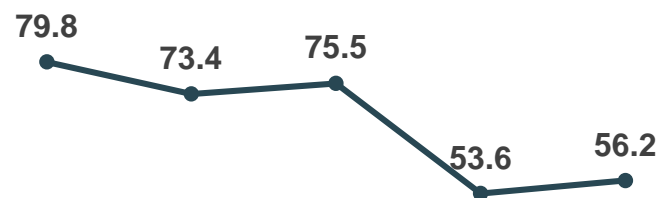
<sup>1</sup> Excluding housing corporation loans, EUR 210.5 million (these loans will be transferred to the buyers of the apartments when the units are handed over), and IFRS 16 lease liabilities, 312.7 EUR million.

<sup>1</sup> Excluding IFRS 16 lease liabilities, 312.7 EUR million. Finance lease liabilities are included in lease liabilities as of 1.1.2019.

# Adjusted financial key ratios

- In order to improve comparability between quarters, the company has excluded the IFRS 16 impact from the graphs below.
- The adoption of the IFRS standard 16 will not have an impact on the company's gearing target of 30-50% by the end of the strategy period.

## ADJUSTED GEARING<sup>1</sup>, %



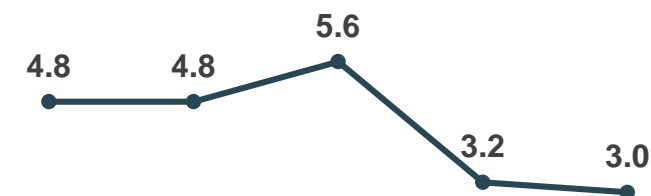
Q1	Q2	Q3	Q4	Q1
2018				2019

## ADJUSTED EQUITY RATIO<sup>1</sup>, %



Q1	Q2	Q3	Q4	Q1
2018				2019

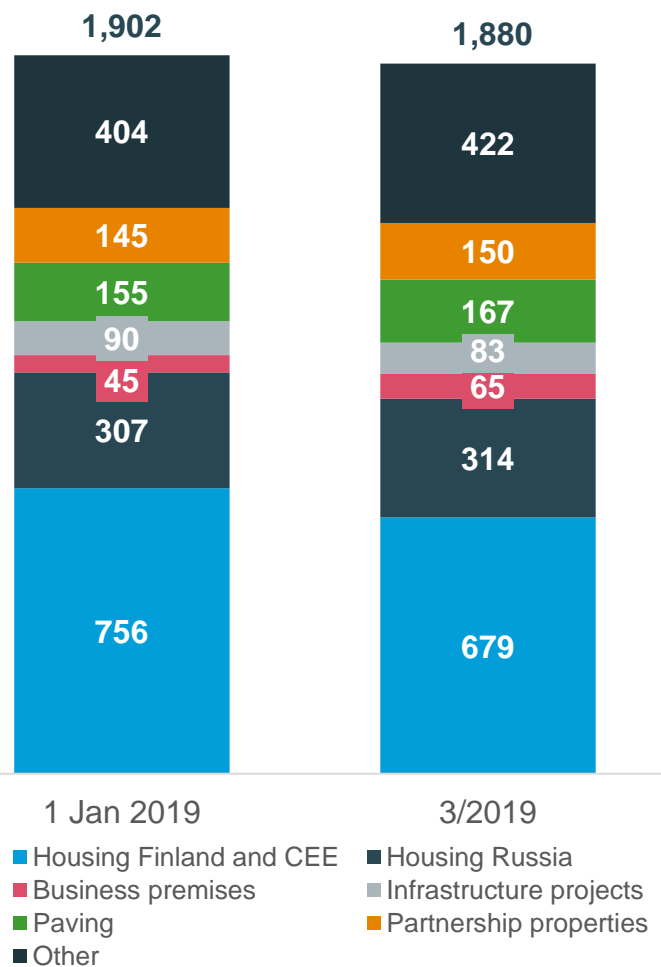
## ADJUSTED NET DEBT<sup>1</sup> / ADJUSTED PRO FORMA EBITDA (multiple, x)



Q1	Q2	Q3	Q4	Q1
2018				2019

<sup>1</sup> Excluding IFRS 16 impact in 2019 figures. 2018 figures are reported figures.

# Capital employed by segment



## The impact of the IFRS 16 standard implementation on capital employed on 1 Jan 2019

Capital employed, M€	Housing FIN & CEE	Housing Russia	Business premises	Infra projects	Paving	Partnership properties	Other and eliminations	Group, IFRS
31/12/2018	584.9	294.3	38.2	83.0	123.7	145.0	332.1	1,601.2
IFRS 16 impact of adoption	170.8	13.0	6.4	7.2	31.7	0.0	71.5	300.6
1/1/2019	755.7	307.3	44.6	90.2	155.4	145.0	403.6	1,901.8

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## Outlook and guidance



# Market outlook for the next 12 months

	Housing Finland and CEE	Housing Russia	Business premises	Infrastructure projects	Paving	Partnership properties
Finland	●		●	●	● → ●	●
Russia		●			●	
<i>The CEE countries</i>						
The Baltic countries	●		●	●	●	●
The Czech Republic, Slovakia, Poland	●		●			●
<i>Scandinavia</i>						
Sweden				●	●	
Norway				●	●	
Denmark					●	

● Weakened outlook compared to the past 12 months' development

● Unchanged outlook compared to the past 12 months' development

● Improved outlook compared to the past 12 months' development



# Guidance for 2019

The Group revenue 2019 is estimated to be in the range of +5% – -5% compared to revenue 2018 (pro forma 2018: EUR 3,759.3 million).

In 2019, the adjusted operating profit<sup>1</sup> is estimated to be EUR 170–230 million (pro forma 2018: EUR 134.5 million).

## GUIDANCE RATIONALE

- The guidance for 2019 is based, among others, on the completion of Mall of Tripla in the last quarter, the estimated timing of completion of the residential projects under construction and the company's solid order backlog. At the end of March, 73% of the order backlog was sold.
- Significant fluctuation is expected between the quarters due to normal seasonal variation, sales of business premises projects and the timing of completions of residential projects as well as Mall of Tripla. As in 2018, the last quarter of the year is expected to be clearly the strongest.
- The company estimates that the adjusted operating profit for the second quarter of 2019 will improve slightly from the comparison period (pro forma).

<sup>1</sup> The adjusted operating profit reflects the result of ordinary course of business and does not include material reorganisation costs, impairment charges or other items affecting comparability. Adjusted operating profit is disclosed to improve comparability between reporting periods. Adjusting items are defined more precisely in bulletin's the tables section.

# Q&A

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# Additional information

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